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Carlos E. Rebollar
Quality Engineer

June 25th, 2021

Mr. Kevin McClelland
Quality Manager
Ramm Aerospace
4500 Dorbin, St-Laurent,
Quebec, H4R 2L6

16G Upholstery Completion Center/ Direct Ship Authority

Dear Mr. McClelland,

Ramm Aerospace has been granted approval based on 16G training requirements as outlined in Document No. 103, Rev. P, and Document No. 105, Rev. E, or later approved revisions.

Ramm Aerospace is hereby Approved, as an upholstery completion center of B/E Aerospace 16G seating articles labeled with the Technical Standard Order (TSO) C127 & C127a designations.

The approval is due on January 29th, 2023. This approval is not transferable.

The following CF designees are authorized inspectors:

| | |
|---------------------|-------------------------|
| Alain Leroux | Kevin McClelland |
|---------------------|-------------------------|

The required documentation for each ship set of seats is explained in Quality Document No.103, and Document No.105. Any change in appointed designees inspecting, signing the statement of conformity, or modification to upholstery buildup design previously approved, including subcontracting the work outside of Ramm Aerospace facility must be communicated in writing to B/E Aerospace Quality Management.

Ramm Aerospace is responsible for presenting First Article Inspection (FAI) requirements, per Document No. 103 on initial completion center approval, or when deemed necessary by B/E Aerospace.

Ramm Aerospace is authorized to upholster, inspect, install TSO/MOD tags, on behalf of B/E Aerospace and assuring upholstery is completed per approved upholstery and finish control (limitation) drawings, and Quality Document No. 103, and Document No. 105, as applicable.

Ramm Aerospace has been granted Direct Ship Authorization (DSA), per procedure QA-06-003, and may undergo a quality system audit by the Federal Aviation Administration (FAA) as part of their normal surveillance of B/E Aerospace as a TSO holder.

Ramm Aerospace is not authorized to grant their suppliers and sub-tier suppliers direct ship authorization on behalf of B/E Aerospace.

If you have questions or I can be of any assistance, please do not hesitate to contact me.

Sincerely,

Carlos E. Rebollar